

09 March 2023

Dear Sir/Madam,

Invitation to Tender for the Commercial Scale Mooring Integrity Management [CMIM] project for the Floating Wind Joint Industry Programme

You are invited to submit a proposal for the Commercial Scale Mooring Integrity Management project which is part of the Floating Wind Joint Industry Programme. The key objective of this project is to develop and answer the question of what an integrity management strategy for a floating wind commercial array can look like.

Please be aware that this process is a non-mandatory procurement process, published for transparency and best practice. All timescales are based, as near as possible, to the Open Procedure. However, dates referred to below may be subject to change where this is necessary in the interests of the project (such changes will be notified in advance).

Should your proposal be successful an Award Letter, the Scope of Work, the Carbon Trust Conditions of Contract ("**Conditions**"), and any clarifications agreed in writing, will establish the Contract for the Commercial Scale Mooring Integrity Management (the "**Contract**") between you and the Carbon Trust. The Conditions accompany this ITT for your prior review. Please note that in the interests of transparency and fairness, these Conditions are non-negotiable, although we will provide clarifications to any queries you may have prior to submitting your tender, answers to which will be distributed to all bidders as set out below. Bids that fail to accept the Conditions in their full un-amended form (other than changes explicitly accepted and agreed by the Carbon Trust on the clarifications page) at the time of submission will be considered to be non-compliant and may, at the Carbon Trust's discretion, be excluded from the procurement process.

Clarification questions must be emailed to michael.archer@carbontrust.com and FloatingWind@carbontrust.com any time before 17:00 GMT 20 March 2023. Answers to clarification questions will be communicated by email by 24 March 2023. Answers can be found at: <https://www.carbontrust.com/about-us/tenders>.

Unless informed to the contrary, tenders and communications should be sent by e-mail to the following e-mail address: michael.archer@carbontrust.com and FloatingWind@carbontrust.com.

Please submit your proposal by 15.00 BST 21 April 2023.

The timeline of this procurement process is as follows:

Deadline for clarification questions	17:00 GMT 20 March 2023
Clarification response date	24 March 2023
Submission of full proposal	15.00 BST 21 April 2023
Bidder interviews	May 2023
Project kick off	June 2023

If you have any questions about the timing, please let us know.

We look forward to receiving your tender.

Yours sincerely,

Michael Archer
For and on behalf of
THE CARBON TRUST

IMPORTANT INFORMATION FOR BIDDERS

Neither this document, nor any part of it nor any other information supplied in connection with it may, except with the prior written consent of the Carbon Trust, be published, reproduced, copied, distributed or disclosed to any person for any purpose other than consideration by the recipient of whether or not to submit a Tender.

Bidders should note that the Scope of Work described in this Invitation to Tender (ITT) does not constitute an offer to contract with the Carbon Trust. It only represents a definition of specific requirements and an invitation to submit a tender proposal addressing these requirements. Issuance of this ITT and the subsequent receipt and evaluation of the tenders by the Carbon Trust does not commit the Carbon Trust to enter into a Contract with any bidder.

Bidders should also note that:

- depending on the progress and/or results of the project referred to in this Invitation to Tender and the views of the Carbon Trust and/or the Floating Wind JIP Partners as to whether additional analysis or more in-depth work in respect of any or all aspects relating to the project are desirable in order to achieve the objectives referred to in the ITT, the Carbon Trust may request such additional analysis or work. Any additional analysis or work agreed between the parties shall form part of Scope of Work and the Services to be provided by the selected Contractor under the Contract;
- the Carbon Trust reserves the right not to accept the lowest priced tender or any tender whatsoever;
- the Carbon Trust reserves the right to accept more than one tender;
- unless a bidder makes a formal statement to the contrary, the Carbon Trust reserves the right to accept any part of a bidder's tender without accepting the remainder;
- formal notification that a tender has been successful will be communicated in writing by the Carbon Trust;
- the costs of tendering are the full responsibility of the bidder; and,
- the pricing set by bidders shall be valid for a minimum of 90 days.

The information contained here, in the Scope of Work and in any documents or information it refers to or incorporates (the "**Disclosed Information**") has been prepared to assist interested parties in deciding whether to make a bid. The Disclosed Information is not a recommendation by the Carbon Trust. It does not purport to be all inclusive or include all the information that a bidder may require. Furthermore, the Carbon Trust does not warrant or provide any undertaking with respect to the fairness, accuracy, adequacy or completeness of the information provided. The bidder should conduct its own due diligence and seek its own professional, legal, financial and other advice as appropriate.

Neither the Carbon Trust nor any of its directors, employees, agents or advisers makes any representation or warranty (express or implied) as to the accuracy, reasonableness or completeness of the **Disclosed Information**. All such persons or entities expressly disclaim any and all liability (other than in respect of fraudulent misrepresentation) based on or relating to the Disclosed Information or any subsequent communication. The only information which will have any legal effect and/or upon which any person may rely will be such information (if any) as has been specifically and expressly represented and/or warranted in writing to the successful bidder in any written contract that may be entered into with the Carbon Trust.

Tenders and all supporting documentation must be written in English. This ITT, the Contract, its formation, interpretation and performance will be subject to and in accordance with the law of England and Wales.

Floating Wind Joint Industry Programme

Invitation to Tender for the “Commercial Scale Mooring Integrity Management” Project

Description of Tender

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1. Introduction to the Floating Wind Joint Industry Programme

- 1.1. The Floating Wind Joint Industry Programme (“**Floating Wind JIP**”) is a collaborative R&D initiative between The Carbon Trust and participating industry partners bp, EDF Renouvelables, EnBW, Equinor, Kyuden Mirai Energy, Ocean Winds, Ørsted, Parkwind, RWE, ScottishPower Renewables, Shell, Skyborn Renewables, SSE Renewables, TEPCO, Tohoku EPCO, TotalEnergies and Vattenfall (the latter are collectively referred to in this document as “**Floating Wind JIP Partners**”), that aims to investigate the challenge and opportunities of developing commercial-scale floating wind farms.



- 1.2. The objective of the Floating Wind JIP is to overcome technological challenges and advance commercialisation of floating offshore wind.
- 1.3. Contractors receive technical direction and data from Floating Wind JIP Partners through the Carbon Trust management team.
- 1.4. Please note, the term “Contractor”, where used within this document, refers only to successful bidders.

2. Objective of the Work

- 2.1. This project aims to develop and answer the question of what an integrity management strategy for a floating wind array can look like by:
- Building upon previous Carbon Trust moorings projects, S2P2 moorings and inspection & the S2P5 MRR&I project, in addition to key learnings from marine, O&G industries and fixed bottom inspection regimes and standards. Defining key differences for floating wind.
 - Investigating cost-benefit of the strategies based on different risks and line failure implications for different systems.
 - Understanding the implications of mooring line failures, such as predicted loss of production vs rate in FLW and how they differ from O&G.
 - Evaluating potential methods and technologies for mooring system monitoring, inspection and maintenance aimed at managing the mooring system in a cost effective and safe manner.
 - Understanding requirements for safety health and environment (SHE).
 - Proposing key performance indicators (KPIs) to measure mooring integrity, from design to installation and operation. Some KPIs examples could be tests required, design load cases selection and modelling, quality systems, etc. Please note: the selection KPIs used in the development of MIM plan, risk control, inspection sampling, and RBI requirements should be dependent on redundancy and robustness considerations. I.e., how different design scenarios (3-, 4- or 6-lines) affect the requirements of the MIM plan.
 - Listing relevant technology development requirements and differences from a Business as Usual (BAU) approach.
 - Investigating different levels of integration between Digital Twins, Physical Inspections and Remote Monitoring. Identify synergies with other areas such as Floater position, etc.

- Proposing methodologies for defining sampling rate for inspections on commercial wind farms, including sensitivities on the selected sampling rate and the impact on the total cost vs expected downtime.
- Producing a set of suggested documentation to support MIM standardisation to different players including classification societies, insurance companies and suppliers.
- Identifying how the industry could work together to use data from FOW farms in the same sea to help inform integrity management of FOW farms in the wider context, including for example data driven techniques for managing integrity from a large data set.

3. Pre-Conditions

- 3.1. Bidders should take the following pre-condition into account when preparing and submitting their tenders. The Carbon Trust may reject any non-compliant tenders without progressing such tenders through the evaluation phase. If the Carbon Trust, in its absolute discretion, considers that the bidder's response to the following pre-condition is not satisfactory, the bidder's tender will be non-compliant.

Description	Information required from Bidders
Conflict of interests	Bidders are required to state that they are free of any commercial interests, partnership arrangements or contracts underway or other matters which may present a conflict or potential conflict of interest in respect of the provision of these services. If a bidder thinks that they may have any conflict or potential conflict of interest, the bidder should describe the details of this conflict and provide details of whether and how it would propose to manage such a conflict in a satisfactory and robust manner. The Carbon Trust reserves the right to require the provision of further information in relation to the bidder's response to this pre-condition.
Conditions of Contract	The Carbon Trust Conditions of Contract for this project are attached. The Contract will be constituted by the Award Letter, the Carbon Trust Conditions of Contract and the Scope of Work (including any agreed clarifications to it). Failure to accept these documents in their unamended form or requesting amendments to them means that a bidder's tender is a non-compliant tender. Submission of a tender shall constitute unqualified acceptance of the Carbon Trust Conditions of Contract. Bidders are required to submit a signed Form of Tender when submitting their tenders. The Form of Tender forms part of this Invitation to Tender. The failure by a bidder to submit a signed Form of Tender when submitting its tender shall mean that such tender is a non-compliant tender. Non-compliant tenders may be rejected without further consideration. If any bidder wishes to request an amendment to any term or condition, such amendment must be clearly stated and the exact wording which the bidder is requesting must be set out. No material changes will be considered.
Further Conditions	All documentation and correspondences must be in English with costs given in GBP (£). Staff employment rates must be quoted as hourly

	rates in GBP (£). All additional expenses must be included under Work Package B: Costs and Expenses. Bidders are requested to input the man hours involved in the project for each work package in table 1, section 5.7. Any additional information (e.g. CVs or s) that Bidders wish to provide must be included in the main bid document (preferably in PDF) as an appendix.
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4. Contractor Requirements

Contractor Responsibilities and Support of Carbon Trust Resources

- 4.1. Michael Archer of the Carbon Trust will serve as overall Project Manager and also as the main point of contact for the Contractor. If the Project Manager becomes unavailable for any reason, the Carbon Trust shall make reasonable alternatives available.
- 4.2. The Contractor shall be responsible to the Carbon Trust for discharging its responsibilities under the Contract to deliver the Commercial Scale Mooring Integrity Management project. The Contractor will also be responsible for the performance of all activities listed in this Scope of Work except where responsibility is allocated elsewhere in this document.
- 4.3. The Project Manager will be the Contractor's first point-of-contact for all matters concerning the Contract and shall be primarily responsible for providing the Contractor with all instructions, releases, approvals and the like. The Project Manager will review any project deliverables defined within this Scope of Work and will approve invoices accordingly if deliverables meet the agreed standard.
- 4.4. The Contractor shall, prior to commencement of the Contract, appoint a named person as the Contractor's Representative who shall be responsible for the overall quality and timeliness of the activities performed and deliverables created under this Scope of Work.
- 4.5. The Contractor engaged will manage and deliver the work packages as described in Annex A. This role will involve working closely with the designated Project Manager and the Floating Wind JIP Partners.
- 4.6. The Contractor will be required to provide services in the form of one or more lead consultants as required by the Carbon Trust to lead delivery of the project to the required scope, within the given budget and in the allocated time. The Contractor will need to be flexible to the requirements of the workload.
- 4.7. The Carbon Trust appreciates that due to the breadth of skills and experience required for this project a consortium may be required to successfully meet the objectives of the project.
- 4.8. The Contractor is expected to work at their own premises but also to meet regularly at the Carbon Trust's offices in London, probably around once a month, including attendance at Floating Wind JIP Partner meetings when required. In addition, a certain amount of travelling, both within the UK and overseas, may be required during the Contract in order to engage with relevant companies in the sector and to ensure the robust delivery of the project.
- 4.9. The core activity under the Contract is to manage and deliver the Scope of Work. The Contractor may be required to undertake a range of other tasks that fall within the scope of the Contract but

that are not necessarily specified here, to enable the efficient and smooth operation of the Floating Wind JIP. The Contractor will be required to report regularly to the Steering Committee, complete schedule and budget reports each month (Flash Reports), convene the Floating Wind JIP Partners and draft a written report at the end of the different phases of the work, containing a detailed assessment of everything conducted and recommendations for future work. This report should be presented upon the completion of all activities as required by the Contract. Without limiting the reference in this paragraph to the range of other tasks falling within the scope of the Contract, the Contractor may also be requested by the Carbon Trust to provide additional services with respect to additional analysis or more in depth work on any or all aspects of the project referred to herein. Such additional analysis or more in depth work shall form part of the Services defined in the Contract. The Contractor must be prepared to receive such requests(s) and provide such additional Services agreed between the parties.

- 4.10. The Contractor must appoint secondary "backup" resources in order for the Contractor to continue providing the services in the event that the primary consultant(s) is(are) unexpectedly unavailable for periods of more than 1 week (for instance, due to illness or vacation). The nominated primary consultant(s) must be available to work on the project for the expected duration of the Contract, and only in exceptional circumstances should a replacement be necessary.

Intellectual Property and Knowledge

- 4.11. All rights in and relating to pre-existing intellectual property and know how contributed by the Contractor, third parties or Floating Wind JIP Partners shall remain the exclusive property of the contributing party.
- 4.12. In the event that bidders plan to use or rely on pre-existing intellectual property and/or know how for the project, the Carbon Trust's expectation is that a premium will not be charged for leveraging this IP or know how.
- 4.13. Results of this project, which the Contractor will be expected to keep strictly confidential in addition to all other information disclosed to the Contractor during the project, will be owned by the Carbon Trust for the benefit of the Floating Wind JIP Partners, who will be entitled to commercially exploit the Results.

Management of Progress

- 4.14. Work and expenditure under the Scope of Work shall be monitored throughout the duration of the Contract by the Project Manager. Flash Reports are to be provided by the Contractor to the Project Manager at the end of each month after the start of the project. The Flash Report template will be provided to the Contractor at the beginning of the project.
- 4.15. The Carbon Trust will be entitled, at reasonable notice, from time to time during the term of the Scope of Work (and for a period of 2 years following its termination for any reason) to inspect all of the Contractor's book of accounts and records so far as they relate to the subject matter of the Contract.
- 4.16. Failure to submit deliverables in a timely manner at the end of a stage will be grounds for suspension or termination of the Contract as described in section 4.25. Any suspension, reinstatement or dismissal shall be solely at the discretion of the Programme Manager.

Contract Price & Commitments

- 4.17. The Contract price to be paid by the Carbon Trust to the Contractor under the Contract will be on a time and materials basis capped at the approved maximum cost specified in the Award Letter ("**Approved Maximum Cost**").
- 4.18. The total price and any expenses paid or payable under the Contract shall not in any circumstances exceed the Approved Maximum Cost. The Approved Maximum Cost shall be the maximum sum for which the Carbon Trust shall be liable under the Contract to pay the Contractor for all work and services. The Approved Maximum Cost may be revised by the Carbon Trust in order to accommodate any adjustment necessary in relation to any additional services required by the Carbon Trust and agreed between the parties.
- 4.19. The Approved Maximum Cost for the Contract shall be equal to the Contract price. The Carbon Trust Project Manager reserves the right to vary the Approved Maximum Cost by informing the Contractor of the revised Approved Maximum Cost in writing at any time.
- 4.20. It shall be sufficient authority for the Contractor to undertake services or work in accordance with the Contract if it has received a purchase order from the Carbon Trust.
- 4.21. Notwithstanding any other term of the Contract:
- i) the Carbon Trust shall not be liable to pay the Contractor for any service or work in connection with the Contract unless and until it is authorised in accordance with section 4.20; and
 - ii) the amount payable to the Contractor shall not exceed the amount stated in the purchase order; and
 - iii) in no circumstances shall the total amount payable by the Carbon Trust to the Contractor, for the work or services to be carried out under the Contract, including project expenses, exceed the Approved Maximum Cost.
- 4.22. If the Carbon Trust terminates or suspends the Contract under section 4.24 or 4.25 provided that such termination or suspension does not arise out of any default of the Contractor (or any of its employees, agents or sub-contractors) or any failure to perform to the Carbon Trust's satisfaction under the Contract, then subject to sections 4.21.iii) and 4.23, in such circumstances the Carbon Trust will pay the Contractor a proportion of the next instalment of the Contract price falling due for payment, pro rata to the proportion of the period that has elapsed at the date of the termination or suspension.
- 4.23. The Contractor shall, if requested by the Carbon Trust, deliver to it all work and deliverables (including work in progress and incomplete deliverables) that have been undertaken prior to the date of termination or suspension (as the case may be).

Contract Duration and Early Termination

- 4.24. The Contract will commence on the date specified in the Award Letter and shall continue until the project has been completed in accordance with the Contract, to the satisfaction of the Carbon Trust and subject to the rights of early termination and break under the Carbon Trust Conditions

of Contract and under section 4.25 below, but in any case shall be subject to termination upon 30 calendar days' notice by the Carbon Trust at the discretion of the Project Manager.

4.25. In addition, the Carbon Trust will have the right to immediately suspend or terminate the Contract without liability either in whole or in part if:

- i) satisfactory deliverables are not submitted in a timely manner; and/or
- ii) activities agreed with the Project Manager are not being completed to the timescales and/or quality standards set out in the Contract or otherwise agreed between the Contractor and the Project Manager; and/or
- iii) the work or service is not likely to be completed within the Approved Maximum Cost.

Judgement as to whether these conditions are met will be at the sole discretion of the Project Manager.

5. Invoicing & Payment

5.1. To provide bidders with greater clarity on the nature, level and type of work involved in the various Work Packages (WPs), the expected total budget is ~£200,000. The Contract Price submitted with the tender must be derived from the cost breakdown table requested in section 5.7, and must include the costs for optional work packages as well as all expenses. Suggestions (within budget) are welcomed. If the Contract Price exceeds the budget (including where the bid includes alternative suggestions), to avoid receiving a lower score for this criterion, please provide a clear and justified reason why the Contract Price exceeds the expected budget.

5.2. For the avoidance of doubt, 'suggestions' referred to in preceding paragraph means 'additional areas of work or alternative or substitute activities to those described in Annex A, that would further support the objective of the work (see description of criterion 1).

5.3. Payments for the Contract price to the Contractor will only be made upon presentation by the Contractor of a valid invoice stating:

- i) The current purchase order number
- ii) The Contract number
- iii) The name of the Project Manager: Michael Archer
- iv) Description of work completed and account for resources expended

5.4. All invoices are to be issued electronically to accountspayable@carbontrust.com, with Michael Archer (michael.archer@carbontrust.com) on copy, or to another email address as advised in writing by the Carbon Trust to the Contractor.

5.5. The payment terms for this project will be within 30 days of the Carbon Trust's receipt of a valid and undisputed invoice from the Contractor. The Carbon Trust shall be under no obligation to

make any payment whatsoever to the Contractor in respect of any work or services not completed in accordance with the Contract.

- 5.6. Payments will be made when a Work Package has been completed and the Deliverables accepted by the Steering Committee.
- 5.7. The Contractor is required to fill in the following staff rate and project cost breakdown table as part of their tender. For consortia, the time and budget allocation of each consortium partner should be clearly stated. The project is expected to take approximately 12 months.

Table 1: Staff rates and project cost breakdown

Staff member	Time spent per work package (WP) in hours						Staff rate (£)	Staff cost to project (£)
	WP1	WP2	WP3	WP4	WPA: Project mgmt	Total time in hours		
Name (Role/Title)	hr	hr	hr	hr	hr	hr	£	£
Name (Role/Title)	hr	hr	hr	hr	hr	hr	£	£
Name (Role/Title)	hr	hr	hr	hr	hr	hr	£	£
Etc.	hr	hr	hr	hr	hr	hr	£	£
Total Time In hours	hr	hr	hr	hr	hr		WPB: Expenses	£
Total cost of each WP	£	£	£	£	£		Total Cost	£

Note: Additional rows and columns should be added as appropriate for additional staff members and work packages.

- 5.8. All rates quoted in Table 1 must be in GBP (£) and represent the **Hourly Rate** for employment of staff members.
- 5.9. Bidders should be aware that the Carbon Trust and Floating Wind JIP Partners usually require at least 2 weeks for the review and feedback procedure after delivery of each WP. This should be taken into account when the project Gantt chart is completed.
- 5.10. Tender submissions should be limited to 15 pages of A4 in the main body of the proposal. Supporting information should be included in an Appendix.

6. Tender Evaluation Criteria

Bidders should take the following evaluation criteria into account when preparing and submitting their tenders.

CRITERION 1: APPROACH TO WORK (WEIGHTING: 40%)

Bidders are required to provide the evidence of the approach to work within the main body of the tender (not in a separate document).

Description	Information required from bidders
Proposed Approach [25%]	Bidders are required to provide a detailed description on how they plan to develop each work package described in Annex A. The description should include an initial overview on the approach followed by a description on how each Work Package and task will be delivered. Also, bidders need to justify how their proposed approach meets the project objectives.
Suggestions [5%]	Suggestions of additional areas of work to those described in Annex A of the ITT that the bidder proposes looking at as part of this study in order to achieve the required objectives, maintain an industry focus and provide valuable insights into the potential for reducing costs and risks floating wind projects. Bidders are required to differentiate which are their additional areas of work from the proposed approach. Besides, bidders should specify if the proposed additions affect to the total price and quote them separately.
Project management [10%]	Bidders are required to describe how they will manage the project utilising appropriate resources and describe how they will work with the various stakeholders to acquire information and manage potentially conflicting relationships.

CRITERION 2: EXPERIENCE & STAFF SKILLS (WEIGHTING: 40%)

Bidders are required to provide the experience and staff skills evidence as an appendix, at the end of the bid document (not in a separate document).

Description	Information required from Bidders
Experience in relevant projects and industries [20%]	Bidders should elaborate on experience of the criteria described. Explain how these past experiences are relevant for this tender. In addition, the bidder should provide at least two examples (with reference to specific roles, responsibilities and activities the bidder undertook) of previous work which illustrates the bidder's skills, capabilities, and experience in all of these areas (bidders may wish to make reference to submitted examples of previous work for other clients). Bidders are advised that experience is considered a key important criterion and partnerships with other companies to support certain areas of experience are welcomed. All experience / case studies should be attached as an appendix to the proposal, but a summary of each case should be listed in the proposal main text.

CVs/Resumes and applicable skills [10%]	Detailed CVs/Resumes for any staff who will be involved with this Contract together with proposed project structure, intended position of staff in the project, and main responsibilities. CVs should include professional memberships of proposed staff working on this project. Bidders should elaborate on the most relevant skills of the selected staff that will be applicable in the project.
Expert engagement [10%]	A close working relationship with key stakeholders, such as wind turbine OEMs and platform/substructure developers are seen as relevant to the success of this project. Please supply ideas of how these groups can be engaged and leveraged.

CRITERIA 3: PRICE (WEIGHTING: 20%)

In the event that tenderers plan to use or rely on pre-existing intellectual property or know how for the project (e.g. existing O&M modelling tools), the Carbon Trust's expectation is that a premium will not be charged for leveraging this intellectual property or knowhow.

Description	Information required from bidders
Day rates and man-hours for all staff grades [10%]	Bidders are required to provide day rates for all staff grades and to input the man-hours involved in each work package described in Annex A.
Fixed price for the project [10%]	Project cost breakdown by work package, time and rate of person completing the work as specified in Section 5.7. Bidders are required to specify expected expenses apart from the estimated budget for each work package. Carbon Trust will reimburse reasonable expenses at cost and receipts may be requested. Pre-approval will be required for travel costs over £150 per return journey and combined hotels & subsistence cost exceeding £200 per day. Bidders will be required to confirm or comment on their ability to carry out the activities detailed in the Scope of Work within the initial term of the Contract and provide an outline plan of work

Annex A - Scope of Work

Background – General

Mooring technology has been used successfully in offshore applications such as FPSOs in the O&G industry. In terms of O&M requirements some parallels and learnings can be drawn from these, however, floating wind may result in different challenges due to:

- Large numbers of lines and anchors distributed across a large offshore array.
- Different loading conditions and configurations unique to FOW units.
- Increased and different risk profiles from other marine applications.
- Major differences in management in comparison with O&G as FOW units are unmanned, resulting in differing approaches to inspection and monitoring techniques.

Adopting prescriptive survey in a GW-scale wind farm (an example of such Class regime is full mooring system inspection every 5 years) would lead to a significant amount of time spent conducting mooring surveys. There is a clear case or opportunity for optimisation and potential cost reduction of costly mooring system surveys. While cost reduction seems achievable with a sampling, there needs to be more definition and clear methodologies for this technique to be applicable and acceptable. Understanding of the requirements for acceptance by class societies and the insurability of this technique is vital.

This project aims to develop and answer the question of what an integrity management strategy for a floating wind array can look like for a base case 50-turbine array using 15MW turbine semi-submersible floater design mooring system. It should provide guidance in the form of a mooring integrity management plan (MIM), focusing on managing risk and cost for different reliability scenarios. Creating the opportunity to reduce OPEX by developing new procedures based on experience from other industries.

The MIM plan will consider the variation in mooring systems such as but not exclusively multiple lines, chain, and synthetics. This project will be looking specifically at mooring system from design to decommissioning with a lifetime of 25-35 years. With the key question to be answered; how do we develop an optimised integrity management scheme based on data from a representative sample of installations, which are subject to similar utilisation and degradation?

Note:

The successful contractor must be able to provide their own sources of data and information for the purpose of this project; and cannot rely on the provision of additional information outside of some potential select information from the projects mentioned in WP1 and reference designs; which may be limited in some areas.

Work Packages

Work package	Description of work
WP1: Offshore mooring integrity management review	This project will be a continuation of work produced previously by Carbon Trust. To avoid unnecessary duplication of work, the FLW-JIP will look to share key elements of recent JIP reports with the contractor. In this case the S2P2 Monitoring and inspection project and the S2P5 Mooring systems redundancy reliability and integrity (MRR&I) project. Findings from other sources such as other research programs outside of Carbon Trust should be included if possible. The contractor should provide an overall review of offshore mooring integrity management based on key questions: • What is the current position of mooring and inspection regimes in the offshore wind sector? How can we challenge these? • What are the current methods in practice for floating offshore wind? • How applicable will current knowledge and practice be to commercial scale arrays? The contractor should conduct a review of applicable standards and best practice for mooring integrity management. Review other sectors (marine, O&G, fixed wind etc) for applicable learnings, products, technology, and sampling techniques. This will require a review of any literature available and engagement with the wider industry. • Conduct a review of regulations of class societies across floating wind and other related sectors using previous JIP studies as a basis. What has changed in the last few years? • Research and understand failure rates and identify key unknowns based on the S2P5 MRR&I project. • Review were possible current practices in floating offshore wind. Understanding mooring system performance in service where possible. This may involve specific stakeholder engagement with the wider industry. • Update key points from previous studies and current practices, challenging conclusions were necessary.
Project deliverables:	

- D01.1: Report outlining the literature review and stakeholder engagement on offshore mooring integrity management: • Current knowledge across the offshore industry. • Current approach and learnings in floating offshore wind. • Define the challenge in terms of current conventions based on applicability for full scale commercial floating wind arrays. - D01.2: Presentation of findings to the JIP partners.	
WP2: Mooring definition, base cases, and system risk	Based on Carbon Trusts 15MW semi-submersible reference designs developed as part of the S2P5 MRR&I project. The contractor will assess requirements for evaluating solutions for mooring integrity management for a variety of floating wind mooring scenarios using the base cases of an all-chain catenary and a semi-taut synthetic mooring system. Identify risks using a risk matrix and perform risk analysis based on the process below building on previous carbon trust projects. Developing a detailed risk profile to perform detailed failure mode assessment through: • Hazard identification for the mooring systems, based but not exclusively on the findings from the MRR&I project. • Risk assessment of hazards, individual components and component groups. • Acceptance criteria or failure modes. Identifying variation depending on number lines. • Develop mitigation strategy, based on a proposed set of KPIs (defined by the contractor), to eliminate (e.g., through design) or control risk (e.g., through inspection & monitoring & emergency response). • Investigate and understand how we perform inspection and sampling, including the framework for changing the interval between inspections. • Provide requirements for Risk Based Inspection (RBI) approach to meet class requirements for inspection. • How to remotely monitor the integrity of the system. • Key requirements at varying points in the lifetime of operation, such as re-tensioning.
Project deliverables: - D02.1: Assess requirements for evaluating solutions for mooring integrity management, producing a detailed risk profile and mitigation strategy based on the 15MW Semi-Submersible reference designs and previous CT projects. - D02.2: Presentation of findings to the JIP partners	

WP3: : Mooring Integrity Plan	The Contractor should propose, a risk-based mooring integrity management (MIM) plan, based on examples developed for the mooring systems proposed in the study, including monitoring and O&M approaches, design features and installation requirements for large-scale floating wind farms that are cognisant of different requirements for different line types. • Identify any gaps and challenges. • Provide recommendations and best practice mooring system monitoring and O&M approaches. • Evaluate the KPIs and provide a MIM plan following a risk- based or cost-benefit sampling approach. Approved by class societies and the insurance industry and shelf state regulator (HSE in the UK). The sampling level and inspection frequency's must be certifiable by class. • Develop MIM plan (following standard prescriptive requirements such as - cost of installation at construction, cost of inspection, monitoring and maintenance requirements.) • Demonstrating advantages to developers over prescriptive class survey requirements such as potential cost savings. • Provide Mooring cost model estimates for FLWJIP cost model
Project deliverables: - D03.1: The contract will create a: • Detailed MIM plan combining RBI with monitoring plan template. • Guideline document for RBI and templates (EXCEL files or other). • Integrated FOW inspection & monitoring plan. • Cost model for mooring system MIM plan. - D03.2: Presentation of findings to the JIP partners and provide a summary of the project.	
WPA: Project management	The contractor should stipulate how they will manage the project efficiently and effectively. This should include specific costs for project management time, to include update calls with the Carbon Trust Project Manager as required. This should also include production of an executive summary for the whole project, for internal dissemination. Carbon Trust will provide the template for this. The budget should also accommodate production of a final presentation and time dedicated to presenting this in the form of a short webinar to invitees from the developers of the Floating Wind JIP. Finally, if appropriate, resource should also be allocated to provide inputs into the 'Floating Wind JIP Cost Model'. The contractor is not expected to produce a cost model of its own, but rather provide guidance on the effect of the research on inputs to the 'Floating Wind JIP Cost Model'.
Project deliverables: - D04: Monthly flash reports - D05: Project executive summary - D06: Delivery of webinar - D07: Inputs to Floating Wind JIP Cost Model	

WPB. Expenses	The contractor should detail the capped amount of expenses it expects to incur throughout the project. Expenses will be paid as incurred and any unused balance will not be paid.
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****Note on deliverables:***

All written deliverables should include a short Executive Summary (~2-5 pages) and larger deliverables should also include an extended Synthesis (~10-20 pages) of the key findings from the work undertaken.